

# NIWRA: Monitoring and Evaluation Plan

## Annex I

### Strategic Objective--Establish A Financially Sustainable National Integrated Water Resources Management Authority

Input	Activity	Indicator	Output	Outcome	Impact
Phase I					
Budget subvention from Government NIWRA Act	Establish NIWRA Administration	Relevant staff from DOE, PUC MoH and Hydrology Unit Move to NIWRA Administrative Staff hired	NIWRA is staffed	NIWRA is functioning and coordinating water management	More effective and efficient water management
Budget subvention from Government	Establish NIWRA Board	Head of NIWRA is appointed Review NIWRA Act and propose statutory and/ or additional legal instruments required to establish BOD	Head and BOD are in place		
	Establish Advisory Board	Identify and appoint technical experts from water sector			
Budget subvention from Government	Initiate Public Awareness Campaign	As apart of establishing the Administration hire a PR officer Contract a seasoned marketing expert	Marketing campaign Report Prepared and Finalized	Public awareness is raised about NIWRA and its importance in Belize	Consumers and Business Users Understand that water is a scarce resource that has to be managed.
Budget subvention from Government	Undertake an inventory of national water assets and their condition	Contract an expert	Report on Inventory is completed	NIWRA is positioned to make proposals based on current assets	Clear base upon which to assess potential yields alternative pricing reforms
Budget subvention from Government	Inventory of water sector stakeholders. use and access to water, payment for water and pollution of water	Contract a consultant to prepare inventory and engage in consultations with stakeholders	Report on Inventory is completed	NIWRA is positioned to make proposals based on use and access and practices	Identification of large users and application of the 3 principles of sustainable financing
Budget subvention from Government	Establish National Water Resources Management Master Plan (NWRMMMP) and Strategic Plan	NIWRA staff and consultants	NWRMMMP is prepared and finalized	Plan in place for guiding NIWRA in water resources management.	Coordination of water resources management in Belize
Identification of External Financing and counterpart funds	Introduce scholarship program for building Belize's technical capacity in water resources management.	Candidates for Scholarships Identified for 2-4 candidates	Scholarships Awarded for 2 and 4 year programs	Technical experts come on stream in 2-4 years.	NIWRA has strengthened technical capacity

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Annex I (Continued)

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<b>Phase II</b>					
*Water Resource Master Plan and relevant legislation in place *GOB budget financing secured *Public Awareness campaign in full force *Inventories Completed Stakeholder consultations completed GOB budget financing secured	Initiate second phase of consultations with water sector stakeholders on proposed pricing reforms within articulated time frame	Public Consultations advertised and scheduled in all Districts completed on schedule	Report indicating proposals for measures and the potential yields as well as scenario analysis and stakeholders' views.	Consensus among policy makers on desirable approaches and changes	Raise stakeholder awareness and possibly "buy in" to generate non budget Financing channels created for meeting water quality and conservation goals.
*Public Awareness campaign in full swing *Consultations with stakeholders completed	Propose water conservation fees. Incorporated in departure fees in collaboration with BTB and PACT	Contract legal and other relevant professional services to negotiate and draft legislation	Legislation agreed	Legislation in place to increase contributions from tourism to PAs/ water resource management	Align contribution from tourism sector to PAs with revenue generated and other benefits from PAs.
*Public Awareness campaign in full swing *Consultations with stakeholders completed	Propose legislation for water monitoring fee and registration fee for wells	Contract legal and other relevant professional services to negotiate and draft legislation	Legislation agreed	Legislation in place to establishing NIWRAs role in monitoring water quality	Water quality monitoring is more systematic and broad based. Water quality is improved and pollution addressed.
*External financing secured *Counterpart financing secured	Launch water management pilot at grass roots level.	Participating Village Water Board(s) identified Contract consultant to design pilot	Data and information from pilot collected and reported	Community based buyin to water resource management	Contribution to villages and communities of the benefits from water resource management
*Stakeholder consultations completed *Public Awareness campaign is producing results *Inventories completed	Initiate reform of water pricing in collaboration with BWS and PUC.	*Pricing reforms agreed with public stakeholder *Revenue yields and sharing agreed *Contract legal and other relevant professional services to negotiate and draft legislation	Pricing reform based on principles for sustainable financing is legislated and implemented	Households differentiated from commercial and agricultural users in pricing.	*Pricing is aligned with usage, conservation and water quality goals *Financing potentially available for capital investment.
*Fee and pricing reform measures slotted for implementation in three are in place and yields consistent with projections *External financing	Initiate plan for establishment of a national lab.	Contract experts	Report outlining characteristics and costs and phasing of a new lab--"from scratch"	Water quality lab established within NIWRA	Water quality improved and societal well being enhanced.

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Annex I (Continued)

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<b>Phase III</b>					
Technical assistance and Financing from	Finance mobilization for National Lab	Estimate requirements for equipment technical assistance from UN, WB, WHO, EU.	Report providing financial baseline for a lab including a building and elaborating a phased plan.	Lab established	Credible assessments of water quality are conducted in a timely and ongoing manner.
External source Identification in Phase I and II of users	Introduce abstraction license in hotel sector and for water bottlers	Fee agreed and legislation prepared and implemented	License fee established Formal notification to stakeholders of policy	Fee structure implemented	NIWRA's financial position is strengthened.
Consultation with PACT	Prepare the ground work for assessing the feasibility of external bond instrument for generating investment in the water sector for water resource management	Contract financial expert to assess the feasibility of bond issues	Report	Realistic goal with respect to this goal based on the state of financial sector in Belize and NIWRA's track record	Greater financial flexibility for NIWRA and potential to finance capital investment in water management.
Pricing reforms in Phase II in place	Initiate the process of accreditation for NIWRA as a fiduciary manager for water resource management	Contract financial expert to assess the feasibility of a debt swap. Collaborate with PACT	Report which assesses feasibility and makes recommendations for path forward	Development of an additional financing tool.	Over the long run NIWRA's financial sustainability would be enhanced.
Tracking of water use Completion of consultations with stakeholders and successful pilots	Finalize and prepare for implementation of differential charges for water use and revenue sharing agreement with BWS and PUC.	Document prepared, negotiated and agreed with relevant GOB authorities and approved by relevant GOD bodies. Relevant legislation prepared or amended.	Agreement signed and implementation initiated New statutory instrument or legal amendments	Differential charges paid by residential vs. commercial/ agricultural users reflecting use and clean up.	Water conservation Improved water quality
Policy Reforms in Phase I are implemented	Assess the feasibility of establishing a clean water trust fund potentially financed with debt swaps	Contract a consultant to look at practices of other countries including Ecuador and Costa Rica	Constancy Report Finalized	Feasibility of Debt Swap for Belize is assessed.	Potentially enhances NIWRA's resources while reducing GOP external debt